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DIDORIC

TO Chief, IO

DATE: 22 October 1957

FROM Chief []

SUBJECT: GENERAL- Operational
SPECIFIC- FJ MACHINE

Transmitted under separate cover is a true name memorandum for the record summarizing a conversation which [] had with the subject of PARI 9759 on 16 October 1957. Subject had asked in the first instance for a meeting with [] but because of other engagements [] was not able to participate in the meeting.

[]
[]
Enclosure use
1 - memo

22 October 1957

Distribution:
3 - IO, w/encl.

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Chief, IO

22 October 1957

Chief - LCP/PIT

Operational
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OFPA-33709

S E C R E T

MEMORANDUM FOR THE RECORD

SUBJECT: Conversation with Hazeltine, 16 October 1957

I met with Hazeltine at 12:30 p.m. at the Crillon in response to his request for a meeting with someone from our office. He agreed to have lunch, during the course of which he told me that he had been advised by McCargar from New York that his services would be terminated effective 15 December 1957 for budgetary reasons. It was quite evident that Hazeltine wished to unburden himself of a series of complaints concerning McCargar and his administration of the FEER office here. As developed during the course of the 1½ hour discussion, these complaints comprised the following:

A. McCargar decided some time ago to fire Hazeltine because Hazeltine had the temerity to tell McCargar: "You have lost one job before because of your failure to make appointments, don't lose this one the same way." This statement to McCargar was the result of a developing sense of frustration on Hazeltine's part caused by McCargar's chronic inability to arrive at the FEER office before noon, and which on the day the remark was made, had resulted in three top exiles being kept waiting for a two hour period after having been promised appointments by McCargar after 10 a.m. on the day in question.

B. Hazeltine said that McCargar's tardiness had resulted in a general demoralization on his secretarial staff, particularly the Americans; he said that none of them (the American girls) any longer had any sense of responsibility toward their jobs and usually put in an appearance not inconsistent with McCargar's own time schedule, i.e. around noon.

C. During the period January 10 through the beginning of April, according to Hazeltine, McCargar had not come into the office at all, or had appeared so infrequently as to amount to the same thing. He admitted that McCargar had been ill following his trip to Geneva, but questioned whether that illness was real or imaginary. In this same vein, he noted that McCargar had taken extensive periods of leave, including a five week vacation during the summer.

D. Hazeltine complained about the abuse of the car and chauffeur available to the FEER Paris office. He said that no one but McCargar could use the car, which meant that it was completely unavailable to anyone else before noon. He said the car was frequently used by Mrs. McCargar.

E. Hazeltine said that Connie Dulles had suffered a nervous breakdown as a result of working in the FEER offices with its McCargar-induced administrative laxity. Being conscientious, Hazeltine said, she could not bear the abuses to which she was a witness on a daily basis.

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S E C R E T

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F. Hazeltine had nothing but praise for Gray, whom he felt was conscientious and able though perhaps not strong-willed enough to overcome the aura of indifference created in the staff by McCargar's example. He said that it was not likely, but then not impossible, for Gray himself to become lax in the McCargar pattern if under the latter's influence for very long.

G. Hazeltine said that he had tried to play square with McCargar and had warned him when he (Hazeltine) was in New York that Yarrow was concerned about the administrative handling of the Paris office. By the time Yarrow arrived in Paris, however, McCargar had pulled himself together enough to give a good impression such that Yarrow, when he left, told Hazeltine that the fears which he had had prior to his arrival had been unfounded.

H. Hazeltine left no question in my mind that he respects McCargar's substantive ability, but he asked whether the price of that ability was not much too high when expressed in terms of the total budget for the FEER Paris operation which Hazeltine felt was largely being wasted because of McCargar's administrative inadequacies. He said that he hoped some objective person would some day come and take a good hard look at the FEER Paris operation. Such a look, he felt, could not help but come up with conclusions which inevitably follow from the foregoing comments which Hazeltine made.

I. Hazeltine mentioned the current difficulties which he said Ed McHale was having in New York. Apparently there has been talk of firing him but that McHale has managed to hold on. McHale was due to come to Brussels for an ICFTU meeting there, but this trip has been cancelled.

J. Hazeltine said that he was aware that McCargar did not want us to see Hazeltine. I said that I felt that this was true but had assumed that it was largely because McCargar wished to deal with our unit himself. Hazeltine said that it was not this alone but also the fact that McCargar was afraid of what Hazeltine would report to us.

K. Hazeltine said that he had been a personal friend of McCargar's for nine years, though this was the first time he had ever worked for him. Accordingly, he was personally distressed that 'things' had happened this way. He said that he wished McCargar no harm but felt that certain things had to be said. He assured me he planned to make no fuss about his own dismissal. He said that he could write to David Bruce or even Crittenberger but that he didn't plan to do so. At the same time, however, he left no question in my mind that he, in talking to his friends both here and in the United States, would exonerate his termination in terms of McCargar's mismanagement of FEER/Paris.

L. Hazeltine said that he will return to New York after 15 December and look for something there. He will probably take some sort of vacation before he leaves Paris, having had, as he put it, "to hold down the office all summer while McCargar was away."

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